



Experiences From Allowing Maximum Two Contract Tiers in the Vertical Supply Chain

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Introduction

- Earlier measures taken have not prevented an escalation of criminal activities over the last two decades in the Norwegian AEC-industry
- Construction projects have peculiar characteristics rendering them vulnerable for work related crime.
- The Norwegian Government presented in January 2015 a strategy to combat work related crime and resulted in a requirement that restricts the number of contract tiers in construction projects.



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Method

Research Questions

- How do contractors satisfy the requirement of maximum two contract tiers?
- What challenges entail the requirement of maximum two contract tiers for the contractors?

Research Method

- Scoping Literature review
- Six semi-structured interviews (three companies; safety, health and working environment advisors, project managers and advisors in the field of seriousness follow-up)

Results and discussion



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- Measure was intended to create better control and follow-up opportunities for the main contractors
- «HMSREG» (HSE-Registration) is considered the most important tool and help device that is used in the Norwegian AEC-industry today
- It is still experienced some challenges associated with following up on the sub-sub-contractor
- A closer and more directly contractual relationship between main contractor and sub-contractors should make it easier

Conclusion

How do contractors satisfy the requirement of maximum two contract tiers?

- With help from the data program «HMSREG» (HSE-registration)
- A shorter supply chain can prevent hidden crime from appearing down in the chain
- Must be supplemented with other tools to be able to fill its purpose as a whole

What challenges entail the requirement of maximum two contract tiers for the contractors?

- The overall experiences with the requirement are positive.
- Only challenged when there is need for specialist competence or specialist equipment
- Still some communication difficulties with securing the contract and seriousness requirements down the contract chain
- The requirement cleans up a long and messy vertical chain